


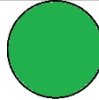
Resources and Public Realm Scrutiny Committee Scrutiny Recommendation Tracker 2019-2020

(A key and explanatory note for this tracker table is provided at the end of this report).

12 September 2019


Subject	Scrutiny Recommendation	Decision Maker & Executive Response	Department, Cabinet Member and lead officer	Implementation Status	Review Date status
Knife Crime Scrutiny Task Group Report and recommendations	<p>Knife Crime Scrutiny Task Group Report and recommendations</p> <p>RESOLVED: The Resources and Public Realm Scrutiny Committee: agreed the report and recommendations of the Knife Crime Scrutiny Task Group and that the report now be referred to the Cabinet for consideration.</p>	<p>Cabinet 14 October 2019</p> <p>Cabinet Decision/Response:</p> <p>Decision: RESOLVED: that the recommendations set out in the report of the Knife Crime Task Group be agreed. (Cabinet 14 October 2019)</p>	<p>Regeneration and Environment</p> <p>The Safer Brent Partnership</p> <p><i>Cabinet Member:</i> Cabinet Member for Community Safety and Engagement</p> <p><i>Strategic Director:</i> The Strategic Director Regeneration and Environment</p>	A report on the progress of the implementation of the agreed scrutiny recommendations was anticipated for the RPRSC meeting on 21 April 2020. (12 March 2020). This is now included in the scrutiny committee work programme for consideration on Monday 10 May 2021.	 10 May 2021

4 December 2019

Subject	Scrutiny Recommendation	Decision Maker & Executive Response	Department, Cabinet Member and lead officer	Implementation Status	Review Date status
Air Quality Scrutiny Report	<p>RESOLVED:</p> <p>1. That the Air Quality Scrutiny Report and recommendations be</p>	<p>Cabinet 14 January 2020</p> <p>Cabinet Decision/Response:</p>	<p>Regeneration and Environment</p> <p><i>Cabinet Member:</i></p>	The intention is to bring back progress on implementing the recommendations on Wednesday 14 April 2021.	 14 April

	<p>adopted and referred to the Cabinet for consideration.</p> <p>2. That the implementation of the report's recommendations agreed by the Cabinet be brought back to the Committee for review in 2020-2021.</p>	<p>RESOLVED that Cabinet note the Air Quality Scrutiny Report and recommendations. (Cabinet 14 January 2020)</p> <p>Cabinet 20 April 2020</p> <p>Cabinet Decision/Response:</p> <p>Cabinet RESOLVED to approve the draft Executive Response to the Air Quality Scrutiny Report and recommendations of the Resources and Public Realm Scrutiny Committee.</p>	<p>Cabinet Member for Environment</p> <p><i>Strategic Director</i> The Strategic Director Regeneration and Environment</p>		2021
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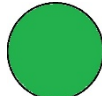
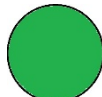
29 January 2020

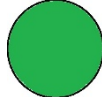
Subject	Scrutiny Recommendation	Decision Maker & Executive Response	Department, Cabinet Member and lead officer	Implementation Status	Review Date status
Budget Scrutiny Task Group Report	RESOLVED that the Budget Scrutiny Report and recommendations be adopted and referred to the Cabinet for consideration.	<p>Cabinet 10 February 2020</p> <p>Budget & Council Tax 2020/21-2022/23 (Appendix D)</p> <p>Council 19 February 2020</p> <p>Cabinet Decision/Response:</p> <p>RESOLVED that Cabinet: To note the report from the</p>	<p>Finance</p> <p><i>Cabinet Member:</i> Resources and Deputy Leader of the Council</p> <p><i>Strategic Director:</i> The Strategic Director of Finance</p>	It is anticipated that progress report on the implementation of the agreed Executive Response and decisions will be brought to the scrutiny committee on 1 October 2020.	 1 Oct 2020

		<p><i>Budget Scrutiny Panel in Appendix D of the report. In addition, Cabinet agreed at the meeting to recommend to Council that any overall underspend across the General Fund accrued at the end of March 2020 be ringfenced and brought forward as proposals for spending on the climate change emergency. (Cabinet 10 February 2020)</i></p> <p>Cabinet 20 April 2020</p> <p>Cabinet Decision/Response:</p> <p><i>Cabinet RESOLVED to approve the draft Executive Response to the Budget Task Group Scrutiny Report and recommendations of the Resources and Public Realm Scrutiny Committee. (Cabinet 20 April 2020)</i></p> <p>Council Decision: <i>AGREED (6) To note the report from the Budget Scrutiny Panel in Appendix D of the report and approve the recommendation from Cabinet that any overall underspend across the General Fund at the end of March 2020 is ring fenced and that proposals are brought forward for spending</i></p>			
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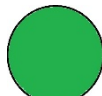
		on the climate change emergency. (Council 19 February 2020)			
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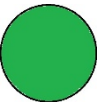
12 March 2020



Subject	Scrutiny Recommendation	Decision Maker & Executive Response	Department, Cabinet Member and lead officer	Implementation Status	Review Date status
Brent Parks Strategy	That a new Brent Parks Strategy encompass the green and open spaces as a whole and include measurable targets, including bespoke targets for Brent, to facilitate the use of parks and open spaces by a diversity of different people in the community and to encourage sporting activities.	<p>Cabinet 17 August 2020</p> <p>Cabinet Decision/Response:</p> <p><i>Cabinet RESOLVED to approve the Executive Response to the recommendations made by the Resources & Public Realm Scrutiny Committee on 12 March 2020 relating to the Council's Parks Strategy.</i></p> <p><i>Decision:</i> <i>AGREED.</i></p>	<p>Regeneration and Environment</p> <p><i>Cabinet Member:</i> Cabinet Member for Environment</p> <p><i>Strategic Director</i> The Strategic Director Regeneration and Environment</p>	This should be included in the strategy review.	 March 2021.
Brent Parks Strategy	To improve the data on people using the park, which could be used to inform the strategy.	<p>Cabinet 17 August 2020</p> <p>Cabinet Decision/Response:</p> <p><i>Decision:</i> <i>AGREED.</i></p>	<p>Regeneration and Environment</p> <p><i>Cabinet Member:</i> Cabinet Member for Environment</p> <p><i>Strategic Director</i> The Strategic Director Regeneration and Environment</p>	This should be included in the strategy review.	 March 2021.

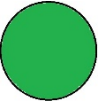
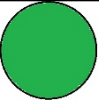
Brent Parks Strategy	That provision be made within the strategy and management of parks to allow for barbeques in designated areas, perhaps with the requirement of a permit and perhaps after a trial period to test out how this might work.	<p>Cabinet 17 August 2020</p> <p>Cabinet Decision/Response:</p> <p>Decision: AGREED.</p> <p>Cabinet noted that consideration of the provision to allow use of BBQs in designated areas would require further review, in terms of the options available to manage any change as part of the ongoing development of the strategy, on which the Scrutiny Committee would continue to be kept updated.</p>	<p>Regeneration and Environment</p> <p><i>Cabinet Member:</i> Cabinet Member for Environment</p> <p><i>Strategic Director</i> The Strategic Director Regeneration and Environment</p>	<p>This should be included in the strategy review, noting that consideration of the provision to allow use of BBQs in designated areas would require further review and the Scrutiny Committee will be kept updated.</p> <p>The department will be developing a policy paper that sets the direction for parks over the coming months.</p> <p>The department will need to identify the funding that may be needed to develop BBQ sites and then take that forward in advance of the peak parks season next summer.</p>	 March 2021.
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


14 July 2020

Subject	Scrutiny Recommendation	Decision Maker & Executive Response	Department, Cabinet Member and lead officer	Implementation Status	Review Date status
The Public Realm	That the new parking strategy ensure that it is always cheaper to park a bike than park a car in Brent, and ensure that the cheapest resident parking permit is more expensive than using a bike hangar.	<p>Cabinet 12 October 2020</p> <p>Cabinet Decision/Response: Cabinet RESOLVED to approve the Executive Response.</p> <p>Decision:</p>	<p>Regeneration and Environment</p> <p><i>Cabinet Member:</i> Cabinet Member for Environment and Cabinet Member</p>	The department will look to raise the lowest parking permit price to the equivalent of the starting price for using a cycle hanger, i.e. from the current £25 to £36.	 March 2021.

		<p>AGREED.</p> <p>Cabinet Decision: That consideration be given to raising the lowest parking permit price to the equivalent of the starting price for using a cycle hanger.</p>	<p>for Regeneration, Property & Planning</p> <p><i>Strategic Director:</i> The Strategic Director Regeneration and Environment</p>		
The Public Realm	That 20mph be adopted as the default speed on Brent roads, subject to an environmental audit, and that a timetable be drawn up for the introduction of a 20mph speed limit across the borough.	<p>Cabinet 12 October 2020</p> <p>Cabinet Decision: That consideration be given to introducing 20mph as the default speed on Brent roads to an extent that reasonably accounts for the feasibility, the cost, the value, the actual impact on traffic and speeding at any given location, and the capacity of the department to deliver this policy at this time.</p>	<p>Regeneration and Environment</p> <p><i>Cabinet Member:</i> Cabinet Member for Environment and Cabinet Member for Regeneration, Property & Planning</p> <p><i>Strategic Director:</i> The Strategic Director Regeneration and Environment</p>	This is being considered and a policy paper is being developed. The main consideration is that the borough is already largely considered a 20mph zone, and that any extension will depend on the cost of making that extension, the value and impact that might actually have in real terms on traffic and speeding, and the capacity of the Highways teams to be able to deliver given other competing pressures at this time.	 March 2021.
The Public Realm	That unspent balances in the capital budget be reinvested in active travel.	<p>Cabinet 12 October 2020</p> <p>Cabinet Decision/Response: <i>This recommendation was rejected.</i></p> <p>Reason: <i>it is not envisaged that there will be any unspent capital budgets available.</i></p> <p>Response:</p>	<p>Regeneration and Environment</p> <p><i>Cabinet Member:</i> Cabinet Member for Environment and Cabinet Member for Regeneration, Property & Planning</p>	The department will account for this when reviewing and updating the Long Term Transport Strategy or drafting any new strategies.	N/A

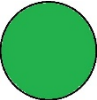
		<i>It is not clear what capital budgets are being referred to. Local Implementation Plan funding has been frozen. Brent funded capital is for maintenance only and Section 106 funding is usually scheme specific although we can seek to prioritise.</i>	<i>Strategic Director:</i> The Strategic Director Regeneration and Environment		
The Public Realm	That any future transport strategies and plans include clear measurements and modelling for active transport and the impact on air quality.	Cabinet 12 October 2020 <i>Cabinet Decision:</i> <i>That consideration be given, when reviewing and updating the Long Term Transport Strategy or drafting any new strategies for future transport strategies and plans, to include clear measurements and modelling for active transport and the impact on air quality.</i>	Regeneration and Environment <i>Cabinet Member:</i> Cabinet Member for Environment and Cabinet Member for Regeneration, Property & Planning <i>Strategic Director:</i> The Strategic Director Regeneration and Environment	<i>The department will account for this when reviewing and updating the Long Term Transport Strategy or drafting any new strategies.</i>	 March 2021.
The Public Realm	That low traffic streets be rebranded in a way that is clearer for the public, for example 'Healthy Streets' or 'Peaceful Streets'.	Cabinet 12 October 2020 <i>Cabinet Decision:</i> <i>That the Council's low traffic streets policy be branded 'Healthy Neighbourhoods'.</i>	Regeneration and Environment <i>Cabinet Member:</i> Cabinet Member for Environment and for Regeneration, Property &	This has been branded 'Healthy Neighbourhoods'.	 March 2021.




			Planning <i>Strategic Director:</i> The Strategic Director Regeneration and Environment		
The Brent Economy	That the Cabinet Member for Regeneration work with the West London Prosperity Board to set up a jobs summit with large local employers (regardless of sector) to look at ways the public and private sectors can work together to support local employment.	Cabinet Cabinet Decision/Response: Cabinet RESOLVED to approve the Executive Response. Decision: AGREED.	Regeneration and Environment <i>Cabinet Member:</i> Cabinet Member for Regeneration, Property & Planning <i>Strategic Director:</i> The Strategic Director Regeneration and Environment		 March 2021.
Social Welfare in Brent	That the COVID-19 Interest Free Loans Eligibility Criteria to include debt as part of the criteria.	Cabinet 20 July 2020 Cabinet Decision/Response: Cabinet RESOLVED: To support and approve the following recommendations made by the Resources & Public Realm Scrutiny Committee being taken forward as part of the development and implementation of the new support funds: (a) That the Covid-19	Regeneration and Environment <i>Cabinet Member:</i> Cabinet Member for Housing and Welfare Reform <i>Strategic Director:</i> Strategic Director Customer and Digital Services		 July 2021




		Interest Free Loans eligibility criteria be extended to include debt;			
Social Welfare in Brent	That the department organise a member development session to brief elected members of the Council on the new support funds and when it may be appropriate to refer people to them.	Cabinet 20 July 2020 Cabinet Decision/Response: Cabinet RESOLVED: (b) A member development session be arranged on the new support funds and their referral process;	Regeneration and Environment <i>Cabinet Member:</i> Cllr Eleanor Southwood - Cabinet Member for Housing and Welfare Reform <i>Strategic Director:</i> Strategic Director Customer and Digital Services	A member development session is being arranged on the new support funds and their referral process.	 July 2021
Social Welfare in Brent	That the department use the information it has available on vulnerable local people to proactively contact them to advise of the support on offer, and accompany this with a media campaign through social media and traditional media.	Cabinet 20 July 2020 Cabinet Decision/Response: Cabinet RESOLVED: (c) The Strategic Director, Customer & Digital Services be requested to consider how best to proactively use data already available to offer advice and support for vulnerable local people;	Regeneration and Environment <i>Cabinet Member:</i> Cllr Eleanor Southwood - Cabinet Member for Housing and Welfare Reform <i>Strategic Director:</i> Strategic Director Customer and Digital Services	This is being implemented.	 July 2021
Social Welfare in Brent	That the department conduct a review of its debt collection processes in the light of the COVID-19 crisis, to ensure that the circumstances of vulnerable	Cabinet 20 July 2020 Cabinet Decision/Response:	Regeneration and Environment <i>Cabinet Member:</i> Cllr Eleanor	This is being implemented.	 July





	people adversely affected by the epidemic will be taken into account.	Cabinet RESOLVED: (d) The Strategic Director, Customer & Digital Services be requested to undertake a review of debt collection processes in light of Covid-19 to ensure that the circumstances of vulnerable people adversely affected by the pandemic were fully taken into account.	Southwood - Cabinet Member for Housing and Welfare Reform <i>Strategic Director:</i> Strategic Director Customer and Digital Services		2021
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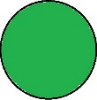
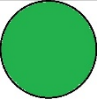
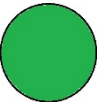
1 October 2020

Subject	Scrutiny Recommendation	Decision Maker & Executive Response	Department, Cabinet Member and lead officer	Implementation Status	Review Date status
Brent Council Procurement Strategy	That the Council policy on Modern Slavery be published on the Council website.	Cabinet 12 October 2020 Cabinet Decision/Response: Having noted the intention to incorporate the recommendations made by the Resources & Public Realm Scrutiny Committee when considering the strategy at their meeting on 1 October 2020, Cabinet RESOLVED to approve the Procurement Strategy 2020-2023 as set out in Appendix A of the report to Cabinet 12 October 2020.	Regeneration and Environment <i>Cabinet Member:</i> Cllr Margaret McLennan The Deputy Leader and Cabinet Member for Resources <i>Strategic Director:</i> The Strategic Director of Customer and Digital Services	The Strategy and Partnerships Team are leading this work and will publish on the website when completed.	 April 2021.
Brent Council Procurement Strategy	That the Brent Council Procurement Strategy include how fair trade is to be delivered.	Cabinet 12 October 2020 Cabinet Decision/Response:	Regeneration and Environment <i>Cabinet Member:</i>	The Procurement Strategy under the Sustainability Pillar can add the additional KPIs to support the recommendation.	

		<p>Having noted the intention to incorporate the recommendations made by the Resources & Public Realm Scrutiny Committee when considering the strategy at their meeting on 1 October 2020, Cabinet RESOLVED to approve the Procurement Strategy 2020-2023 as set out in Appendix A of the report to Cabinet 12 October 2020.</p>	<p>Cllr Margaret McLennan The Deputy Leader and Cabinet Member for Resources</p> <p><i>Strategic Director:</i> The Strategic Director of Customer and Digital Services</p>	<ul style="list-style-type: none"> • <i>Report on the number of suppliers who have signed up to the Fairtrade Mark.</i> • <i>Work with the whole supplier base to encourage an increase in the understanding Fairtrade principles and encourage sign up to the Fairtrade</i> 	 April 2021.
Brent Council Procurement Strategy	To consider how Council contracts may be made available to smaller company providers.	<p>Cabinet 12 October 2020</p> <p>Cabinet Decision/Response: Having noted the intention to incorporate the recommendations made by the Resources & Public Realm Scrutiny Committee when considering the strategy at their meeting on 1 October 2020, Cabinet RESOLVED to approve the Procurement Strategy 2020-2023 as set out in Appendix A of the report to Cabinet 12 October 2020.</p>	<p>Regeneration and Environment</p> <p><i>Cabinet Member:</i> Cllr Margaret McLennan The Deputy Leader and Cabinet Member for Resources</p> <p><i>Strategic Director:</i> The Strategic Director of Customer and Digital Services</p>	<p>The Active Procurement and Community Wealth building pillars of the strategy, in particular, are relevant to this recommendation. For example there is a requirement on Service Areas, in the Active Procurement pillar, to review each major contract at least 18 months before it is due to expire. This includes, amongst other things, consideration of whether having smaller more local suppliers would be a viable option. The Community Wealth building pillar is all about keeping the Brent pound in the Brent economy.</p>	 April 2021.
Violence Against Women Scrutiny report	That the Violence Against Women Scrutiny report and recommendations be adopted and referred to Cabinet for consideration.	<p>Cabinet 7 December 2020</p> <p>Cabinet RESOLVED to approve the Executive Response to the recommendations made by</p>	<p>Regeneration and Environment</p> <p>The Safer Brent Partnership</p> <p><i>Cabinet Member:</i></p>	<p>The scrutiny report and the Cabinet's Executive Response is to be considered at the next meeting of the Safer Brent Partnership on the 26th January 2021.</p>	 December 2021.

		<p>the Violence against Women and Girls Scrutiny Task Group, as detailed within Appendix 1 of the report.</p> <p>http://democracy.brent.gov.uk/ieListDocuments.aspx?CId=455&MId=6090&Ver=4</p>	<p>Cabinet Member for Community Safety and Engagement</p> <p><i>Strategic Director:</i> The Strategic Director Regeneration and Environment</p>		
Violence Against Women Scrutiny report	<p><i>Recommendation 1</i></p> <p>That the approach taken by the Council and its officers should align with our contextual safeguarding work and encourage the whole community to play a part – initiatives to raise awareness should not only to be directed at perpetrators or victims.</p>	Decision: Agreed		“	 December 2021.
Violence Against Women Scrutiny report	<p><i>Recommendation 2</i></p> <p>That a comprehensive engagement and communications strategy be devised and materials developed to use with a diverse range of different community stakeholders, developed by considering feedback from those with lived experience of domestic abuse and violence against women. The Safer Brent Partnership to share this with elected members.</p>	Decision: Agreed		“	 December 2021.
Violence Against Women Scrutiny report	<p><i>Recommendation 3</i></p> <p>That a training and development plan is put in place to improve staff knowledge and skills across staff teams and departments.</p>	<p>Decision: Amended as;</p> <p>That a training and development plan is put in place to improve staff knowledge and skills across staff teams and</p>		“	 Decem

	That an audit be carried out what training specialist staff have had and how up to date their knowledge of best practice is, identifying any critical gaps in training and rectify and training insufficiencies within six to nine months.	departments. That an audit be carried out to identify when and what training specialist staff have had and offering a range of courses and learning opportunities to rectify any training insufficiencies within six to nine months.			ber 2021.
Violence Against Women Scrutiny report	<i>Recommendation 4</i> That a plan be developed for how the Council supports the training needs of its partners in the community and voluntary sector.	Decision: Agreed		“	 Decem ber 2021.
Violence Against Women Scrutiny report	<i>Recommendation 5</i> That the Council gain Domestic Abuse Housing Alliance (DAHA) accreditation and embed best practice.	Decision: Agreed		“	 Decem ber 2021.
Violence Against Women Scrutiny report	<i>Recommendation 6</i> That a strategic alliance with at least one other borough be sought, either outside of London or through the Pan London scheme, to facilitate housing for those who need to move for their safety.	Decision: Agreed		“	 Decem ber 2021.
Violence Against Women Scrutiny report	<i>Recommendation 7</i> That the Council consider building its own women's refuge that can take older teenaged male children who are dependants of a victim, who may not be accepted in a refuge	Decision: Agreed		“	 Decem ber 2021.

	currently - through our council house building programme.				
Violence Against Women Scrutiny report	<i>Recommendation 8</i> Ensure that our commissioned services collect feedback from victims and survivors to use to improve services; and demographic data on ethnicity, languages spoken –to inform Joint Strategic Needs Assessments, and so that we can more accurately assess needs and prioritise resources.	Decision: Agreed		“	 December 2021.
Violence Against Women Scrutiny report	<i>Recommendation 9</i> That safety audits be carried out to identify risks for premises where women need to access support for Violence Against Women and Girls.	Decision: Amended as That safety audits be carried out to identify risks for council premises where women need to access support for Violence Against Women and Girls.		“	 December 2021.
Violence Against Women Scrutiny report	<i>Recommendation 10</i> That it be ensured that all facilities and services are accessible to disabled women) and that the communications material and websites provide different accessible formats of information for women and girls from all sections of the community and with hearing or visual impairments to contact support services.	Decision: Agreed		“	 December 2021.

Notes

This is a table to track the progress of scrutiny recommendations made by one of the formal scrutiny committees at Brent Council. It is a standing item on the Committee's agendas, so that the Committee can keep track of the recommendations it has made, the decisions made, implementation status and provoke consideration of outcomes that have for residents, the Council and its statutory partners.

The tracker lists the recommendations made by the committee throughout a municipal year and any recommendations still not fully implemented from previous years since June 2019.

The tracker documents the scrutiny recommendations made, the dates when they were made, the decision maker who can make each decision in respect of the recommendations, the date the decision was made and the actual decision taken. The executive decision taken may be the same as the scrutiny recommendation (e.g. the recommendation was "agreed") or it may be a different decision, which should be clarified here. The tracker also asks if the respective executive decisions have been implemented and this should be updated accordingly throughout the year.

Scrutiny Task Group report recommendations should be included here but referenced collectively (e.g. the name of the scrutiny inquiry and date of the agreement of the scrutiny report and recommendations by the scrutiny committee, along with the respective dates when the decision maker(s) considered and responded to the report and recommendations. The Committee should generally review the implementation of scrutiny task group report recommendations separately with stand-alone agenda items at relevant junctures – e.g. the Executive Response to a scrutiny report and after six months or a year, or upon expected implementation of the agreed recommendation of report. The "Expected Implementation Date" should provide an indication of a suitable time for review.

Key:

date of scrutiny committee meeting - For each table, the date of scrutiny committee meeting when the recommendation was made is provided in the subtitle header.

Subject – this is the item title on the committee's agenda; the subject being considered.

Scrutiny Recommendation – This is the text of the scrutiny recommendation as it appears on the minutes – **in bold**.

Decision Maker – the decision maker for the recommendation, (**in bold**), eg the Cabinet (for Council executive decisions), full Council (for Council policy and budgetary decisions), or an NHS executive body for recommendations to the NHS. In brackets, (date), the date on which the Executive Response was made.

Executive Response – The response of the decision maker (eg Cabinet decision) for the recommendation. This should be the executive decision as recorded in the minutes. The Executive Response should provide details of what, if anything, the executive

will do in response to the scrutiny recommendation. Ideally, the Executive Response will include a decision to either agree/reject/or amend the scrutiny recommendation and where the scrutiny recommendation is rejected, provide an explanation of why. In brackets, provide the date of Cabinet/executive meeting that considered the scrutiny recommendation and made the decision.

Department – the Council directorate (and/or external agencies) that are responsible for implementation of the agreed executive decision/response. Also provided, for reference only, the relevant Cabinet Member and strategic director.

Implementation Status – This is the progress of any implementation of the agreed Executive Response against key milestones. This may cross reference to any specific actions and deadlines that may be provided in the Executive Response. This should be as specific and quantifiable as possible. This should also provide, as far as possible, any evidenced outcomes or improvements resulting from implementation.

Review Date and status - This is the expected date when the agreed Executive Response should be fully implemented and when the scrutiny committee may usefully review the implementation and any evidenced outcomes (eg service improvements). (Note: this is the implementation of the agreed Executive Response, which may not be the same as the scrutiny recommendation).